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Hall & Associates

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United Airlines Building, Suite 1111, (206) 682-1828

May 6, 1985

TO: Bob Goodman
FROM: Susan Hall *[Signature]*
RE: Harbor Island Community Relations Plan

Please find enclosed a copy of the Community Relations Plan for the Harbor Island site. As with any CRP it will be flexible and guided by the anticipated level of community interest.

Addressing a couple of comments on the draft:

1. References to Pierce County media remain in the mailing list since the particular reporters have an interest in environmental issues.
2. The contact for media, as in WDOE projects, is the public information officer. Press releases will indicate any other contact as appropriate.

SH:na

cc: Mark Snyder, Black & Veatch
Eric Hansen, Black & Veatch
Dave Lanter, Black & Veatch
Frances Chapman, EPA

USEPA SF

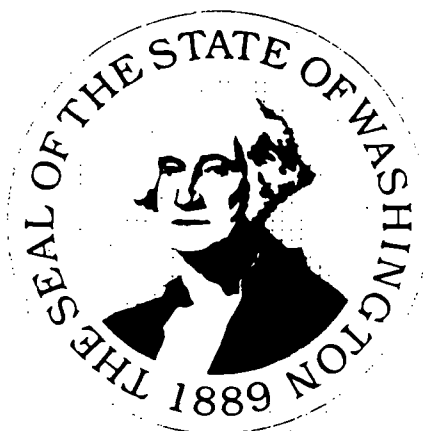


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COMMUNITY RELATIONS PLAN
FOR THE REMEDIAL INVESTIGATION
AT HARBOR ISLAND
SEATTLE, WASHINGTON

May 6, 1985

**State of Washington
Department of Ecology
Office of
Hazardous Substances and Air Quality Control**

Prepared by

Hall & Associates



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INTRODUCTION

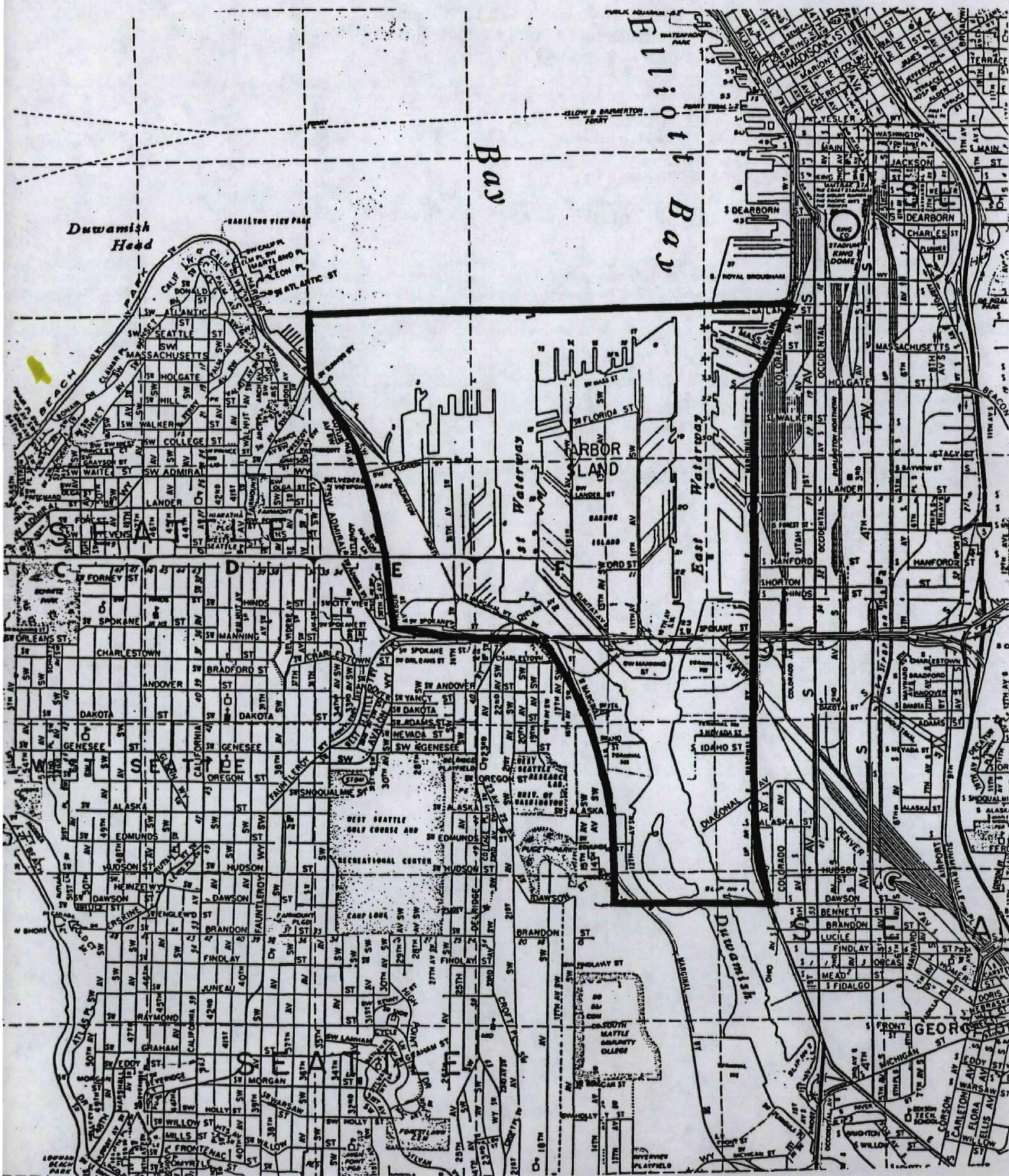
The State of Washington has contracted with Black & Veatch to conduct a preliminary investigation (PI) of the Harbor Island site which consists of Harbor Island and the commercial and industrial areas immediately adjacent to the island. The PI will review existing pollution data about the site, conceptually define the extent of contamination and advise the State in determining the need for further activities. Hall & Associates is under contract to Black & Veatch to coordinate community relations activities for the PI.

The Harbor Island site is on the U.S. Environmental Protection Agency's National Priority List (NPL) of uncontrolled hazardous waste sites. This listing makes it eligible for response under the Superfund, or CERCLA, program. To meet both the State of Washington Superfund Community Relations Policy (draft 11/84) and the Environmental Protection Agency Guidelines for Superfund Sites, a complete community relations plan is submitted by the State along with the final cooperative agreement package for a state-lead site. A Cooperative Agreement for advance match credit was signed March 28, 1985. The community relations plan (CRP) which follows will become part of it and includes the following sections:

1. The background and history of community involvement
 - a. Site history
 - b. Local activity and interest
 - c. Key community issues
2. Objectives of the community relations program
3. Community relations techniques
4. A schedule and workplan for the completion of the community relations plan
5. The community relations program budget and staffing pattern, including a list of technical and community relations staff and their respective responsibilities
6. A list of affected and interested groups and individuals, their affiliations, addresses, and telephone numbers

7. A description of any immediate community relations activities recommended prior to the submission of the complete community relations program
8. Appendix A: Diagram of Key Publics
9. Appendix B: Sample Materials
10. Appendix C: Newsclippings
11. Appendix D: Property Owners on Harbor Island

Site Map



BACKGROUND

Site History

Harbor Island is a 455 acre island that was constructed during the early 1900's in an area consisting of shallow mud flats at the mouth of the Duwamish River. From 1903-05 the Puget Sound Bridge and Dredging Company dredged sediments from the lower Duwamish River in the west waterway to facilitate navigation in the river. The dredge spoils from the river were used to build portions of Harbor Island. By 1910 most of the construction of Harbor Island (approximately 405 acres) had been completed using additional dredge spoils and waste from demolitions and regrading projects in the Seattle area.

By 1920 industrial development on the island consisted of Fisher Flour, Todd Shipyard, Puget Sound Bridge and Dredging Company shipyard, and the east waterway terminal. The significant industrial development on Harbor Island occurred during the World War II era, and essentially all of the island was developed by 1950. The only major development since then was in 1966 when the Port of Seattle constructed an additional 50 acre area for Terminal 18.

Local Activity and Interest

Harbor Island has stimulated discussion and interest from the very beginning when the project was initiated. A review of Seattle Public Library historical files indicated numerous articles on the subject, ranging from coverage of the filling process in the early 1900's to the most recent activities concerning air and water pollution. A sampling of articles is included in the appendix.

As a result of public concern and elevated levels of lead in air and soil tests, the Puget Sound Air Pollution Control Authority (PSAPCA) required controls on smokestack emissions and fugitive dust from numerous industries on the island beginning in 1968. Because of lead pollution problems Harbor Island was designated as a Superfund site in 1981. However, various government agencies and private companies have conducted a number of clean-up activities since that time. The R.S.R. Quemetco secondary lead smelter, which had operated since the 1920s, was closed and gradually dismantled. Some of the lead-contaminated soil near the smelter was excavated and disposed. Because of these measures and the paving of contaminated parking lots by both private companies and the City of Seattle, current EPA clean air standards for lead are now met. In addition, lead-contaminated material has been removed from a storm drain which empties into the Duwamish River and testing for lead in a number of South Park area children has demonstrated no significant differences from the general population. However, the island is still listed as a Superfund site.

Recent studies of the island and the Duwamish River estuary indicate a number of pollution problems. Metro conducted a "Water Quality Assessment of the Duwamish Estuary" in 1983. This study determined that pollutants are not evenly distributed in the river and that "sediment concentrations of heavy metals and organic pollutants peak in certain areas, particularly around Harbor Island..." EPA studies during 1982-83 also supported this finding. Based on the report the Metro Council developed and adopted the Duwamish Clean Water Plan in June 1983. The first action step of the plan was funding of the Duwamish Industrial Non-point Source Investigation. This study was conducted by Metro to investigate the quality of water in the Duwamish River. According to the final report, the study resulted in a number of corrective and voluntary pollution control measures by businesses and industries along the river. Public involvement in the program was high, with participation by the Duwamish Industrial Council, the Friends of the Duwamish and several local community groups. Both a City of Seattle public access plan and a Port of Seattle public access plan were drafted as a result of the study. Overall, the study increased public and private sector awareness of the conditions and concerns along the Duwamish, both through public involvement activities and thorough media coverage. A recent article in Pacific Northwest magazine concerning the Duwamish River and estuary is included in the appendix.

Agency enforcement activities on and near the island have recently increased media coverage and focused more public attention on specific pollution problems. EPA searched the Duwamish River facility of Marine Power and Equipment for potential pollution-causing activities. This action resulted in fairly extensive media coverage. Prior to this most recent action EPA investigated the Wycoff Company. A federal grand jury found the Company and several of its executive officers guilty of conspiracy to drain creosote and other toxic substances into the Duwamish River. Media coverage of the Wycoff incident was fairly high and can be expected in future clean-up activities.

Key Community Issues

A series of telephone interviews were conducted with key publics: (1) to establish understanding of the general concerns and issues related to the Harbor Island study; and, (2) to provide a basis for creating the draft community relations plan. These interviews included representatives from agencies, citizens' groups and businesses located on the island.

Interested Citizens and Organizations

General public awareness of activities surrounding Harbor Island is low at this time. The Delridge community is located near the site and houses a number of Harbor Island workers. In the past, some of these community members were actively involved in resolving the air pollution problem. Although intense interest has waned they are likely to want to be kept informed of any studies or activities which may affect them.

The largest interest group is the businesses located on the island. Many of them have participated in EPA, Metro and DOE studies, the most recent study being the Duwamish Industrial Non-point Source Investigation. At least two groups have been formed among the Harbor Island business community. The Duwamish Industrial Council, currently headed by Mike Keller of Chemical Processors, Inc., was formed approximately two years ago and represents about 18 businesses, including Monsanto, Boeing, Lockheed, Todd Shipyards and other major companies. This group was instrumental in establishing a "site visit protocol" for Metro's non-point source investigation. The group is currently in the process of reorganizing and does not yet have a position on further studies. They do wish to be kept informed and will likely want a high level of involvement in decisions which are made. (A membership list is forthcoming and will be added to the mailing list.) To adequately involve island businesses in the community relations process, the Duwamish Industrial Council will be a crucial link.

Another business group, the Harbor Island Business Improvement Association, deals with land use and planning issues as well as business development. It is currently headed by Bill Krippaehne, president of Fisher Properties, and includes 47 businesses. The group meets when the need arises and has been active in the West Seattle bridge project and beautification of the island. Some businesses in this group are also included in the Duwamish Industrial Council. The group should be involved in any community relations activities. (A list of all members is forthcoming and will be added to the mailing list.)

Although Puget Sound environmental groups are active in local issues, most wished only to be kept informed of activities. This does not, however, preclude an increase in their level of interest in the future. For example, the Sierra Club wanted to be included on the mailing list while the Friends of the Duwamish wanted participation in the planning and decision-making process.

Friends of the Duwamish includes a wide variety of agency, business and citizen groups and was formed to encourage public access and beautification along the Duwamish. The results of their activities are apparent in the recent adoption by the City of Seattle of a Duwamish Public Access Plan and a similar draft plan by the Port of Seattle. They are also actively pursuing the establishment of a bird sanctuary on nearby Kellogg Island, to the south of Harbor Island. This group will be important for developing a community relations plan which incorporates an environmental perspective.

Specific concerns of the interested citizens and organizations include:

1. Lack of agency coordination in previous studies and clean-up activities
2. Distrust of governmental agencies
3. Need to be kept informed
4. Need to identify sources of pollution and acceptable levels of pollutants
5. Economic consequences
6. Need to delineate roles of agencies.

The business community indicated a concern that the governmental agencies do not seem to coordinate efforts with one another. The general sense was that agencies funded a variety of studies but do not do a very good job of informing or coordinating with each other. They also indicated a fairly high level of distrust of agencies following the EPA action against Marine Power and Equipment. One person indicated that most businesses had been cooperating with agencies, particularly with WDOE and Metro, in correcting potential pollution problems and that if EPA had been working more closely with these agencies they would have known that the "night raid" would cause problems. Because of EPA's activity this interviewee felt that the agencies had lost a lot of credibility within the business community on the island. It was also indicated that some businesses may now be less likely to cooperate in providing information and data for future studies.

Business people were also concerned that the "cloud hanging over the island" is hampering business and economic development. They want some action to determine if the island needs more clean-up or not. This sentiment was also echoed by several city of Seattle staffers. A recent letter from Seafab, the new owner of the former lead smelter site, to the Regional Administrator of EPA demonstrates this concern and is enclosed in Appendix A.

The environmental and public interest groups are interested in the activities on the island but were not aware of this study. They indicated a concern about potential pollution problems and a desire to be involved in decisions regarding both Duwamish and Puget Sound waters. They are also interested in knowing more about the roles of different agencies in future planning and pollution control enforcement efforts.

Agencies and Related Groups

A number of agencies have been involved with studies of Harbor Island and other nearby locations, particularly sites along the Duwamish River. As indicated in the previous sections, EPA, WDOE, Metro, Puget Sound Air Pollution Control Agency, the City of Seattle, and the Port of Seattle have all been involved in various studies relating to or near the site. So have the U.S. Army Corps of Engineers, the Coast Guard, King County and the Department of Fisheries. The National Oceanic and Atmospheric Administration (NOAA) has also been studying the water pollution problems in Puget Sound for years.

Although a number of ad hoc committees and programs have been developed to address water quality issues, the most recent groups include the Puget Sound Water Quality Authority, the Puget Sound Action Program and the Elliot Bay Action Group. These groups are consortia of various interests and agency representatives. They are, for the most part, in the planning and development stages but coordination with them will be important.

Concerns voiced by various agency representatives include:

1. Need for coordination among agencies
2. Need to share information on a timely basis between agencies and agency staff
3. Determine if site has pollutants which should be removed
4. Clarify agency roles to the public.

Nearly all agency representatives indicated a need for closer coordination among agencies. One indicated that there is communication between agencies at the staff level but that it does not always carry through to the administration level. In addition, agencies do not always have adequate comment time on other agency studies. For example, the Corps of Engineers is planning a major widening and deepening project for the waterways around Harbor Island which may involve sediment sampling prior to sediment removal and dredging. A Corps staff person suggested

that it would probably be helpful to other agencies if the resultant Corps data were shared. However, another agency person noted that no data protocol exists so tests cannot always be correlated. To help with this problem, EPA is currently working on standardizing techniques for data collection.

Several staff people felt it was important to "get on with determining whether Harbor Island is safe or not." Although Harbor Island has been listed as a Superfund site since 1981, no action has been taken. The City of Seattle seems to want action -- either determine the site needs more work or declare it safe. Pressure from local businesses may be encouraging the City in this respect. However, conversations with EPA staff indicated that Harbor Island may provide a basis for future funding through Superfund since the site has "no boundaries." This means that funds may be available to study and clean up a larger portion of the Duwamish estuary than just Harbor Island. Not everyone shares this optimism. One Metro staffer pointed out that Superfund monies have been used more often on sites with specific human health effects -- and Harbor Island has mainly environmental effects.

Finally, it was suggested that agencies need to clarify their roles, both to the public and among themselves. Although this concern does not directly relate to the Harbor Island situation, it does inevitably affect it. More than just conflicting regulations and duplicate studies, the agency's roles seem to overlap and result in misunderstanding and confusion.

Assessment of the level of community concern is always a subjective judgement. However, EPA suggests using the following six criteria:

1. children's health
2. economic loss
3. agency credibility
4. level of involvement
5. media coverage
6. number of households affected (more than three).

Children's health and affected households do not appear to be important issues at this particular site because they are not in close proximity. However, media coverage is likely to be high with increasing regional interest in pollution problems and proximity to a major media center (Seattle). The potential for economic loss is also high if action is not taken soon. Both island businesses and the City of Seattle are interested in economic development -- which depends on having a clean site to market. And, of course, no city particularly wants a Superfund site "right in its front yard". All groups and agencies contacted want to participate, so a high level of involvement must be anticipated. Finally, the issue of agency credibility, specifically the perception that they lack credibility and coordination, must be addressed.

OBJECTIVES OF THE COMMUNITY RELATIONS PROGRAM

The major goals of the community relations program result from the key issues and concerns which surfaced during the telephone interviews and review of newsclippings, articles, and reports. The goals are:

1. Develop a mechanism for agency coordination
2. Keep interest groups informed
3. Provide informational and educational materials
4. Provide opportunities for public comment and involvement
5. Provide media with timely and accurate information
6. Modify the community relations program as appropriate to meet changing concerns and activities.

The overall strategy for this plan focuses upon coordination and participation. Perhaps the most difficult objective will be coordination among agencies. The approach must be a team effort with each agency representative willing to participate fully. Strategies for accomplishing this team approach will be identified early in the plan.

COMMUNITY RELATIONS TECHNIQUES

Preliminary Investigation (PI) - Phase I

Techniques to be implemented prior to Phase II include:

1. agency coordination
2. information repository
3. mailing list
4. fact sheet
5. press release
6. ad hoc committee

Many of these will have the groundwork established during Phase I, while the actual implementation may not take place until Phase II.

1. Agency Coordination

As mentioned previously, coordination among agencies will be crucial to the success of this program. A communications network will be established because prompt notification of all agencies regarding data findings, newsworthy events and public concerns will be important. A meeting of all agencies will occur during Phase I to establish consensus on the communication network.

An agency contact list will be developed in a "checklist" format. It will facilitate prompt notification of agencies and may be updated as agency representatives change. It will include names and phone numbers of designated agency representatives and key contacts.

A bi-weekly inter-agency memo system will be established for regular project updates. Inter-agency meetings will be scheduled as appropriate to the community relations event; for example, prior to a media briefing, an inter-agency meeting could be scheduled to coordinate responses.

Records of all public questions, comments and contacts will be maintained and shared among agencies. A sample contact card is included in Appendix B. As well, a method for following up on each contact will be developed and implemented.

2. Information Repository

Information repositories will be established at WDOE, EPA, Metro and the Seattle Public Library. All reports, fact sheets, press releases and information related to the site investigation will be available for public review at these locations.

3. Mailing List

A mailing list has been compiled and is included with this plan. It will be updated during the project as individuals and organizations indicate interest. To assist in locating businesses, a map with all businesses and property owners on Harbor Island will be plotted and included in the CRP prior to the beginning of Phase II.

4. Fact Sheet

Two fact sheets will be developed. The first one will provide a brief history of the site. It will explain the relationship and roles of various agencies to the project, the project timeframe, project goals, and who to contact for more information. The fact sheet will be reviewed and approved by involved agencies and will be distributed to affected businesses, interested organizations and individuals. It will be distributed to the mailing list along with a cover letter from WDOE explaining the project prior to the beginning of Phase II.

The fact sheet will be easy to read and provide a format for any subsequent fact sheets. Along with other site documents, it will be kept on file at repository locations.

A second fact sheet will provide a summary of Phase II. As well, it will accompany press releases concerning Phase II data findings and be available at the public meeting.

5. Press Release

The media and general public will be informed by press releases at appropriate points during the study. At the beginning of Phase I a press release was issued by WDOE to announce the program. Another one will be distributed near the end of Phase II to announce the alternatives available and related public comment period of at least three weeks. Following the selection of the preferred alternative and related action plan, another press release will be distributed both generally and at a press briefing.

Releases will not be distributed until those directly affected agencies and/or publics have been notified.

6. Ad Hoc Committee

Given the number of potentially affected publics, an ad hoc committee will be developed from within currently existing groups such as the Duwamish Industrial Council, Harbor Island Business Association, Friends of the Duwamish, and the Elliott Bay Citizens Group. The ad hoc committee will review both technical and CRP activities, commenting on and suggesting changes as appropriate, and provide the basis upon which agency and interested and affected publics can build rapport. The roles and responsibilities of the group will be drafted during Phase I and finalized with the formation of the group during Phase II.

To best accomplish this task, WDOE will ask affected and interested publics to select ad hoc representatives from within their respective organizations. These representatives will meet on an as-needed basis to resolve problems and report back to their respective organizations on a regular basis. This process will provide a communication network necessary for effective community relations.

Preliminary Investigation (PI) - Phase II

Techniques to be implemented during Phase II include:

1. public consultations
2. public meetings
3. press briefing
4. evaluation

Other tasks from Phase I, such as agency coordination, the repository and mailing list, will be continued throughout the project. The need for fact sheets and press releases will be assessed as important or significant events occur.

1. Public Consultations

Public consultations are appropriate to provide affected publics with an opportunity to comment on the study. They are small informal workshops where project information is shared and affected publics review progress and problems, offering both comments and criticisms.

The first public consultation will be scheduled at the beginning of Phase II to initiate agency contact with local businesses and other interested and/or affected publics. Invitations will be sent to individuals and organizations on the mailing list. This meeting will include a review of community relations activities and an opportunity to suggest changes or additions. The technical aspects of the project will also be reviewed, particularly the methods and locations for data collection. Additional consultations will be scheduled at appropriate times during the project. They will be scheduled and publicized well in advance so as many affected publics as possible can plan to participate.

2. Public Meetings

A public meeting will be scheduled to review the various options recommended at the end of Phase I. Public comment will be received, summarized and applied to the selection of a recommended alternative. Summaries will be forwarded to all agencies and available to the public.

3. Press Briefing

The media will be introduced to the selected alternative at the end of Phase II via a press briefing. Appropriate agency representatives will announce the decision and answer questions. The briefing will emphasize a cooperative and coordinated effort among agencies. To ensure a unified approach, agency representatives will hold a "dry run" prior to the briefing. Suggested topics include: identifying the alternative, describing the selection process, and explaining what happens next.

4. Evaluation

Monitoring of community relations will occur throughout Phase II. As all activities are flexible, they will be adjusted to reflect any changes in community concerns.

A summary and evaluation of community relations activities will be completed at the end of Phase II and will include recommendations for activities to be continued and/or changed should the project continue into the remedial investigation and feasibility study stage.

SCHEDULE AND WORKPLAN

The following workplan outlines the activities to be undertaken prior to and during both the preliminary and remedial investigations of Harbor Island.

Task I: Agency Coordination

Timeframe: Begin prior to Preliminary Investigation - Phase II

Responsibility: WDOE, with assistance from Black & Veatch, Hall & Associates

As discussed previously, the following action steps will provide a mechanism for providing coordination among agencies:

- a. initial agency meeting
- b. agency contact list
- c. inter-agency memo
- d. contact card

WDOE will organize a meeting of all involved agencies and contractual parties to review and agree upon the suggested mechanisms for coordination. This meeting will be scheduled prior to the implementation of Phase II at the earliest convenience of the WDOE project manager. An agency contact list, inter-agency memo and contact card will be proposed to facilitate coordination.

Hall & Associates will assist WDOE by providing an agenda, the suggested forms and a meeting summary. WDOE will be responsible for calling the meeting, inviting participants and sending the meeting summary to all participants.

Task 2: Information Repository

Timeframe: Prior to completion of Preliminary Investigation - Phase I

Responsibility: WDOE, with assistance from Hall & Associates

The WDOE project manager will contact the repository locations listed previously and establish a means for providing project information to them. All press releases, fact sheets, newsclippings, reports, and similar information should be sent regularly to the repository.

Task 3: Mailing List

Timeframe: Prior to completion of Preliminary Investigation - Phase I

Responsibility: WDOE, with assistance from Hall & Associates

Hall & Associates has compiled a mailing list which is attached. As the project proceeds, WDOE will add to the list and make every effort to keep it up-to-date.

Task 4: Fact Sheet #1

Timeframe: During Phase I, prior to Task 5

Responsibility: WDOE, with assistance from Black & Veatch and Hall & Associates

Fact sheet text will be drafted by the Black & Veatch project director, with assistance, review and comment by WDOE and Hall & Associates. Fact sheet format will be designed by Hall & Associates, with review by WDOE and Black & Veatch. The fact sheet will be printed and distributed by WDOE with invitations to the public consultation. They will also be available to accompany press releases or as mailouts to the general public.

Task 5: Press Release

Timeframe: At completion of Phase I, prior to beginning of Phase II

Responsibility: WDOE

WDOE project manager and WDOE public information staff will develop a press release announcing the Phase II portion of the investigation. The press release will stress the cooperative effort among agencies, the purpose of Phase II, the schedule, and contact person. As the schedule allows, all releases will be reviewed by appropriate agency staff and contractors. As with all fact sheets and press releases, both the agencies and contractors will receive copies of them.

Task 6. Public Consultations

Timeframe: At beginning of Preliminary Investigation -
Phase II

Responsibility: WDOE, with assistance from EPA, Metro, City
of Seattle, Black & Veatch, Hall & Associates

WDOE and EPA representatives will plan the meeting with assistance from Hall & Associates. Hall & Associates will draft an invitation to affected publics and businesses (as per mailing list) to attend an inter-agency workshop to discuss:

- a. project goals and timeframe
- b. review data collected to date
- c. identify potential ad hoc committee members
- d. review the community relations plan

WDOE will distribute invitations as per the mailing list. Additional public consultations may be necessary although use of an ad hoc committee, as discussed in Task 9, should replace this function.

The session will be sponsored by WDOE and EPA, with other agencies included as appropriate. Meeting results will be summarized by Hall & Associates and distributed by WDOE to those participants requesting summaries. As with all project materials, both the agency and contractor will receive file copies of the meeting minutes.

Task 7: Ad Hoc Committee

Timeframe: During Phase II

Responsibility: WDOE, with assistance from Black & Veatch,
Hall & Associates

Potential ad hoc committee members will have been identified by the public during the first public consultation. WDOE, Black & Veatch and Hall & Associates will review the suggested list of members and provide additional members as needed.

The first ad hoc committee meeting will be scheduled by WDOE. Hall & Associates will provide assistance with the agenda, location and other meeting arrangements. The meeting will focus on project tasks to be accomplished and identify areas for cooperation among affected publics and WDOE. For example, if data samples on private property will be required, will businesses cooperate through site visitation guidelines formerly established during Metro's Non-Point Source Investigation? The purpose of the ad hoc committee will be to provide feedback to WDOE on problems and to work with WDOE in resolving the problems.

The ad hoc committee will not be established as a long-term organization. There are currently a number of organizations which meet that need. However, should committee representatives determine a need for meeting beyond the scope of this project, that of course will be an option.

All ad hoc committee meetings will be open to the public and announced via the mailing list. Postcards will be used to notify members and will include:

Meeting date
Location
Time
Agenda
Contact person to confirm attendance

Task 8: Fact Sheet #2

Timeframe: Near the completion of Phase II

Responsibility: WDOE, with assistance from Black & Veatch, Hall & Associates

Black & Veatch will draft a fact sheet summarizing the data findings and resultant alternatives; e.g., proceed with remedial investigation, discontinue the study, etc. It will also announce a public meeting should review of the decision be deemed appropriate by WDOE and its contractors (based upon feedback from key citizens and business representatives). Hall & Associates will review the fact sheet which will be finalized and printed by WDOE for distribution to the mailing list and to accompany the press release in Task 9.

Task 9: Press Release

Timeframe: Near completion of Phase II

Responsibility: WDOE

WDOE project manager and public information officer will draft a press release covering the following:

1. public meeting announcement (if appropriate)
2. data findings (preliminary findings)
3. actions under consideration for future
4. potential impacts of actions
5. contact person for more information

The fact sheet produced in Task 8 will accompany the press release. In addition, WDOE public information officer will provide follow-up calls to reporters who have previously responded to press releases concerning WDOE and/or Harbor Island projects. This press release will be distributed at least 4 weeks prior to any scheduled public meeting.

Task 10: Public Meeting

Timeframe: Near completion of Phase II

Responsibility: WDOE, with assistance from Hall & Associates and Black & Veatch

WDOE, with assistance from Hall & Associates, will determine if a public meeting is appropriate based on the level of interest regarding the site. If so, WDOE will select a date for the public meeting. Hall & Associates will provide planning assistance, including setting a location, drafting an agenda, assessing agency presenters in a dry run, providing public meeting evaluation and summaries. WDOE will provide meeting summaries to all participants requesting them. WDOE will be assisted by Hall & Associates and Black & Veatch in determining how best to incorporate public comments into the final recommendations.

Task 11: Press Release/Press Briefing

Timeframe: At completion of Phase II

Responsibility: WDOE, with assistance from Hall & Associates

WDOE project manager and public information officer will draft a press release announcing the next phase of work. Hall & Associates will review the release and WDOE will finalize it.

A press briefing will be scheduled in Seattle by WDOE public information officer. The briefing will be co-sponsored by WDOE and EPA to demonstrate cooperation and coordination. Appropriate agency representatives will staff the briefing and will be well prepared prior to the briefing. A "dry run" is appropriate if "tough" questions are anticipated. Consultants will be available to assist in the dry run.

Media will be invited to the briefing via an announcement and personal phone call from WDOE public information officer. The press release and second fact sheet will be distributed at the briefing.

Task 12: Evaluation

Timeframe: At completion of Phase II

Responsibility: WDOE, with assistance from Hall & Associates

Hall & Associates will assess the community relations program and provide a brief report to WDOE suggesting any changes in techniques which might improve the program. Recommendations will include strategies for the next phase of activities.

BUDGET AND STAFFING

The following list itemizes tasks, staff responsibilities and estimated number of hours required to complete one task.

| <u>Task</u> | | <u>Hours</u> |
|----------------------------------|---------|--------------|
| 1. Agency coordination | WDOE | 8 |
| | B&V | 2 |
| | H&A | 12 |
| 2. Information repository | WDOE | 16 |
| 3. Mailing list | WDOE | 12 |
| | H&A | 16 |
| 4. Fact sheet #1 | WDOE | 4 |
| | B&V/PMX | 4 |
| | H&A | 4 |
| 5. Press release | WDOE | 4 |
| | H&A | 2 |
| 6. Public consultations | WDOE | 8 |
| | B&V/PMX | 4 |
| | H&A | 24 |
| 7. Ad Hoc committee | WDOE | 12 |
| | B&V | 8 |
| | H&A | 16 |
| 8. Fact sheet #2 | WDOE | 4 |
| | B&V/PMX | 4 |
| | H&A | 4 |
| 9. Press release | WDOE | 6 |
| | H&A | 2 |
| 10. Public meeting | WDOE | 16 |
| | B&V/PMX | 8 |
| | H&A | 36 |
| 11. Press release/press briefing | WDOE | 6 |
| | B&V | 2 |
| | H&A | 2 |
| 12. Evaluation | H&A | 6 |

| | | |
|--------------|------|-----|
| Total hours: | WDOE | 96 |
| | B&V | 32 |
| | H&A | 124 |

MAILING LIST

Agencies

Interested and Affected Publics

Media

AGENCIES

U.S. Government

U.S. EPA - Region X
1200 Sixth Avenue
Seattle, WA 98101
Contact: Phil Milam - 442-7151
Phil Wong - 442-7216

NOAA
Environmental Conservation
2725 Montik Blvd. E.
Seattle, WA 98122
Contact: Bruce McCain - 442-4806

Dept. of the Army
Seattle District Corps of Engineers
4735 E. marginal Way South
Seattle, WA 98108
Contact: Steve Martin - 764-3625

U.S. Fish & Wildlife Service
Ecological Services Division
2625 Parkmont Lane, Bldg. B3
Olympia, WA 98502
Contact: Martin Kenny - 753-9440

State of Washington

Department of Ecology
M.S. PV-11
Olympia, WA 98504
Contact: Bob Goodman - 459-6251
Rick Hall - 459-6293
Ron Holcomb - 459-6257 (Public Information Officer)

Department of Ecology
4350 - 150th N.E.
Redmond, WA 98052
Contact: Glynis Stumpf - 885-1900
Gary Bruger - 885-1900

Department of Fisheries
General Administration Bldg.
Olympia, WA 98504
Contact: Earl Finn - 753-6650

City of Seattle

Port of Seattle
Environmental Planning & Research
Pier 66
Seattle, WA 98121
Contact: John Dohrman - 382-3330

Municipality of Metropolitan Seattle (METRO)
Water Pollution Control Dept.
821 - 2nd Avenue
Seattle, WA 98104
Contact: Tom Hubbard - 447-6891

City of Seattle, Intergovernmental Affairs
600 - 4th Avenue, Room 306
Seattle, WA 98104
Contact: Chuck Kleeberg - 625-4565

City of Seattle
Department of Community Development
600 - 4th Avenue
Seattle, WA 98104
Contact: Albert Crosetti - 625-2354
Rick Gustav - 625-4505

Puget Sound Air Pollution Control Agency
200 West Mercer St. Bldg., Room 205
PO Box 9863
Seattle, WA 98109
Contact: Jim Pearson - 334-7336

Department of Public Health
Environmental Health Services
Permits & Licenses
Public Safety Building
610 - 3rd
Seattle, WA 98104
Contact: Wally Swofford - 587-2722

City of Seattle
Environmental Management Committee
1100 municipal Building
Seattle, WA 98104
Contact: Virginia Galle
(Staff: Peggy O'Brien-Murphy - 625-2445)

City of Seattle
Dept. of Land Use & Planning
400 Seattle Municipal Building
Seattle, WA 98104
Contact: Elsi Halsizer

Contractors

Black & Veatch
PO Box 2700
Olympia, WA 98507
Contact: Mark Snyder - 754-0515

Black & Veatch
4521 Jamestown Ave., Suite 7
Baton Rouge, LA 70808
Contact: Eric Hanson -

Black & Veatch
PO Box 8405
Kansas City, Missouri 64114
Contact: Dave Lanter - 913/967-2000 (Public Relations Officer)

Hall & Associates
2033 6th Avenue, Suite 1111
Seattle, WA 98121
Contact: Susan H. Hall - 441-4255

INTERESTED AND AFFECTED PUBLICS

Duwamish Industrial Council (See attached list)

Harbor Island Improvement Association (See attached list)

Friends of the Duwamish (See attached list)

South Park Redevelopment Committee

(b) (6)

Seattle, WA 98108

Contact: (b) (6)

Greater South Park Association

(b) (6)

Seattle, WA 98108

Contact: (b) (6)

Admiral Area Association

(b) (6)

Seattle, WA 98126

Contact: (b) (6)

Alki Community Council

(b) (6)

Seattle, WA 98116

Contact: (b) (6)

Seattle Marine Business Coalition

1111 N.W. Ballard Way

Seattle, WA 98107

Contact: Dave Schneider - 789-1802

Sierra Club

1526 N.W. 64th

Seattle, WA 98107

Contact: (b) (6)

U. of W. Department of Fisheries

MS WH-10

Seattle, WA 98195

Contact: Marsha Landholdt, Associate Dean - 543-4270

Puget Sound Alliance

80 So. Jackson

Seattle, WA 98104

Contact: (b) (6)

Mike Keller
Chairman, Duwamish Industrial Council
Chemical Processors, Inc.
5501 Airport Way So.
Seattle, WA 98108
767-0350

Doug Briggs (member, Elliott Bay Action Group)
Todd Shipyards
1801 - 16th S.W.
Seattle, WA 98134

Northwest Toxics Coalition
4512 University Way N.E.
Seattle, WA 98105
Contact: Chris Lubhoff - 633-1666

Muckleshoot Indian Tribe
39015 - 172nd S.E.
Auburn, WA 939-3311
Contact: Don Finney - 939-3311


Greenpeace
4649 Sunnyside No.
Seattle, WA 98103
Contact: Jim Puckett - 632-4326

Washington Fair Share
810 - 8th
Seattle, WA 98122
329-9764

Don Stark
Gogarty and Stark
500 Wall St. #415
Seattle, WA 98121
624-5057

Washington Environmental Council
80 So. Jackson, Room 308
Seattle, WA 98104
623-1483

Delridge Community Association
Address forthcoming
Contact: (b) (6)



MEDIA

Tacoma News Tribune
Attn: Jeff Weathersby
P.O. Box 11000
Tacoma, WA 98411
597-8652

Pierce County Herald
Attn: Joye Redfield
822 E. Main
Puyallup, WA 98371
841-2481

Federal Way News
Attn: Donna Seese
1634 So. 312th
Federal Way, WA 98003

The Seattle P.I.
Attn: Jane Hadley
521 Wall St.
Seattle, WA 98121

The Seattle Times
Attn: Eric Prine
P.O. Box 70
Seattle, WA 98111
464-2200

KCPQ TV - Channel 13
Attn: Jim Bryant
P.O. Box 98828
Tacoma, WA 98499
582-8613

KSTW TV - Channel 11
Attn: John Phillips
2320 So. 19th
Tacoma, WA 98405
572-4425

KIRO TV - Channel 7
Attn: Karen O'Leary
3rd & Broad
Seattle, WA 98121
382-5318

KING TV - Channel 5
Attn: Barbara Fenster
333 Dexter No.
Seattle, WA 98109
343-3850

KOMO TV - Channel 4
Attn: David Blacker
100 - 4th Ave. N.
Seattle, WA 98109
223-4000

KING AM News
Attn: News Director, Robert Lande
333 Dexter No.
Seattle, WA 98109
343-3850

KIRO Radio
News Director/Pierce County Bureau
3rd & Broad
Seattle, WA 98111-7777
382-5344

KOMO Radio - Pierce County Bureau
Attn: Stan Orchard
100 - 4th Ave. North
Seattle, WA 98104
223-4000

KPLU
Pacific Lutheran University
121st So. and Park So.
Tacoma, WA 98447
535-5758

KPMA Radio
Attn: Charlene Meyer
2104 No. 30th
Tacoma, WA 98403
838-5762

FRIENDS OF THE DUWAMISH*

| | | |
|---|--|--|
| (b) (6) [REDACTED] Seattle, WA 98104 | Paul Hickey Muckleshoot Indian Tribe (b) (6) Auburn, WA 98002 | Peter Lagerway Seattle Engineering Dept. Room 901 Municipal 600 - 4th Avenue Seattle, WA 98101 |
| (b) (6) [REDACTED] Seattle, WA 98104 | (b) (6) [REDACTED] Seattle Audubon Society (b) (6) Seattle, WA 98105 | (b) (6) [REDACTED] Seattle, WA 98108 |
| (b) (6) [REDACTED] Seattle, WA 98104 | Ron Rhoades Duwamish Industrial Council 9229 E. Marginal Way S. Seattle, WA 98108 | (b) (6) [REDACTED] Seattle, WA 98108 |
| van Knott Port of Seattle, Plan & Resch. P.O. Box 1209 Seattle, WA 98111 | Ray Rosen Seattle City Light 2015 Third Avenue Seattle, WA 98104 | Caroline Himmel Seattle Advisory Board 662 W. Olympic Place #4 Seattle, WA 98119 |
| (b) (6) [REDACTED] Seattle, WA 98108 | Kirk J. Thomson The Boeing Company P.O. Box 3707 MS9A-43 Seattle, WA 98124 | Buzz Shaw Seattle Aquarium Pier 59 Seattle, WA 98101 |
| (b) (6) [REDACTED] Seattle, WA 98106 | (b) (6) [REDACTED] Seattle, WA 98103 | (b) (6) [REDACTED] Seattle, WA 98108 |
| (b) (6) [REDACTED] Seattle, WA 98199 | (b) (6) [REDACTED] Seattle, WA 98188 | Alan Kurimura Staff Asst., Mayor's Office 1200 Municipal Building Seattle, WA 98104 |
| (b) (6) [REDACTED] Cascade Bicycle Club (b) (6) Bellevue, WA 98006 | Bob Morgan, Aide George Bensons Office Seattle City Council 1114 Municipal Bldg. Seattle, WA 98104 | (b) (6) [REDACTED] Seattle, WA 98103 |
| (b) (6) [REDACTED] Seattle, WA 98104 | Rick Gustav Seattle DCD 400 Yesler Seattle, WA 98104 | Gary Farr, Prop. Mgr. City Light 1015 - 3rd Avenue Seattle, WA 98101 |

Friends of the Duwamish
Pg. 2

Don Williams
Parks & Recreation
City of Tukwila
6200 Southcenter Blvd.
Tukwila, WA 98188

Estella Leopold, Professor
UW Botony & Forest Resourc.
226 Biological Sciences Bldg.
MS KB-15
Seattle, WA 98195

Steven S. Miller
Dept. of Planning and Devel.
811 Alaska Building
618 Second Avenue
Seattle, WA 98104

Dick Lunt
Elliot Bay Chapter-Trout
8857 Delridge SW
Seattle, WA 98106

Pat Vick, President
SPARC
8817 - 7th Avenue So.
Seattle, WA 98108

Dave Smukowski
The Boeing Company
P.O. Box 3707 MS9A-43
Seattle, WA 98124

*List obtained from Harriet Bullitt, founder and coordinator
of Friends of the Duwamish

HARBOR ISLAND IMPROVEMENT ASSOCIATION
MEMBERSHIP LIST *

Al Bolser Tire Service
3408 13th S.W.
623-3357 (Al Bolser)

Atlantic Richfield
1652 S.W. Lander
623-4635 (R. T. Bundon)

Seattle Steel Inc.
4045 Delridge Way S.W. 98106
938-6800 (J. O. Richartz/Jerry Bundadage)

Clean Sound Corporation
2406 13th S.W.
624-7014 (John Weichert)

Columbia Northwest Corporation
3423 Klickitat S.W.
623-7664 (Chuck Pittman)

Duwamish Waterway Assn. Marina
1317 S.W. Spokane
624-9015 (Frank Feeney)

Fisher's Blend Credit Union
3400 13th Avenue S.W.
622-5244 (Leonard Choelwczynski)

Fisher Properties Inc.
1525 One Union Square 98101
682-7733 (William W. Krippaehne, Jr.)

Global Diving and Salvage
2763 13th S.W.
623-0621 (Joe Antenucci)

Harbor Island Marina
1041 S.W. Manning
467-9400 (Art Brevik)

Kipper and Sons Fabricators, Inc.
3215 13th S.W.
624-8377 (Steve Graves)

Liberty Equipment & Supply Company
2744 16th S.W.
622-8700 (Harry Lipsett)

Asahipen America, Inc.
1128 S.W. Spokane Street
682-4603 (M. Maruo)

Barco Wiper Supply Company
2938 16th S.W.
682-0822 (Fred Barber)

Butler Construction & Engineering
11525 East Marginal Way South 98168
433-8991 (Phil Butler/Mike Butler)

(b) (6)

Crowley Maritime Corporation
P.O. Box 2287 98111
583-8100 (Jack Pennington)

ESCO N.W. Industrial Service Center
1131 S.W. Hanford
623-4160

Fisher Mills Inc.
3235 16th S.W. (P.O. Box C-3765 98124)
622-4430 (Chuck Bowden)

Freight Management Associated
P.O. Box 3537 98124
762-5860 (Del Powell)

Harbor Island Machine Works
3431 11th S.W.
682-7637 (Paul Defaccio)

Hardware Specialty Company
3419 11th S.W.
624-5785 (Conrad Unger)

Leckenby Company
2745 11th S.W.
624-2877 (Ben Weeks)

Lockheed Shipbuilding & Construction
2929 16th S.W.
292-5545 (Ray Walters)

Harbor Island Improvement Association
Membership List
Page two

Meltec (A Division of Young Corp.)
3444 13th S.W.
623-3274 (Charles Kleiser)

Nelson Iron Works
3423 13th S.W.
623-3800 (James Gregory)

North Star Forwarding Company
1830 13th S.W.
624-8163

Pacific Molasses Company
3200 11th S.W.
622-4064

Pilgrim Pet Supply
1122 S.W. Spokane
447-1969 (Doug Fulcher)

Port of Seattle
P.O. Box 1209, 98111
382-3374 (Frank Clark)

Seattle-First National Bank
2764 First Avenue South
583-3028 (Ebrahim (Abe) Ameri)

Stevedoring Services of America
3415 11th S.W.
623-0304 (R. Smith/D. Stewart/D. Olund)

Texaco, Inc.
2555 13th Avenue S.W.
623-6101 (C. E. Pederson)

Value Metal Polishing & Plating
3207 11th S.W.
624-5171

Wyatt Engineers, Inc.
3214 16th S.W. (P.O. Box 3636 98124)
682-2501 (W. Qvigstad)

Mobil Oil Corporation
1711 13th S.W.
623-5341

Non Ferrous Metals, Inc.
2905 13th S.W.
624-8414 (John McGee)

Owens Corning
1141 S.W. Hanford
623-8750

Pacific Rendering Co., Inc.
2926 16th Avenue S.W.
622-4024 (Mike Anderson)

Pacific Wire Works
2743 13th S.W.
624-4457 (B. J. Lind)

Pioneer Construction Materials
P.O. Box 1730, 98111
622-2900

Seafab Metal Corporation
2700 16th S.W.
447-2718 (George Tamblyn)

Seattle Iron & Metals Corp.
2955 11th S.W.
682-0040 (Dave Sidell)

Shell Oil Company
2720 13th S.W.
453-3051 (J. T. Clarkson)

Sub Shop #12
3420 13th S.W.
467-7711 (Wolf Zorer)

Todd Shipyards Corporation
1801 16th S.W.
623-1635 (Mike Marsh/Audrey McMullen)

WIOMC
3400 13th S.W.
624-3651 (Mrs. H. Kawamura)

*List obtained from
group member

(All ZIP CODES are 98134 unless otherwise noted)

IMMEDIATE COMMUNITY RELATIONS ACTIVITIES

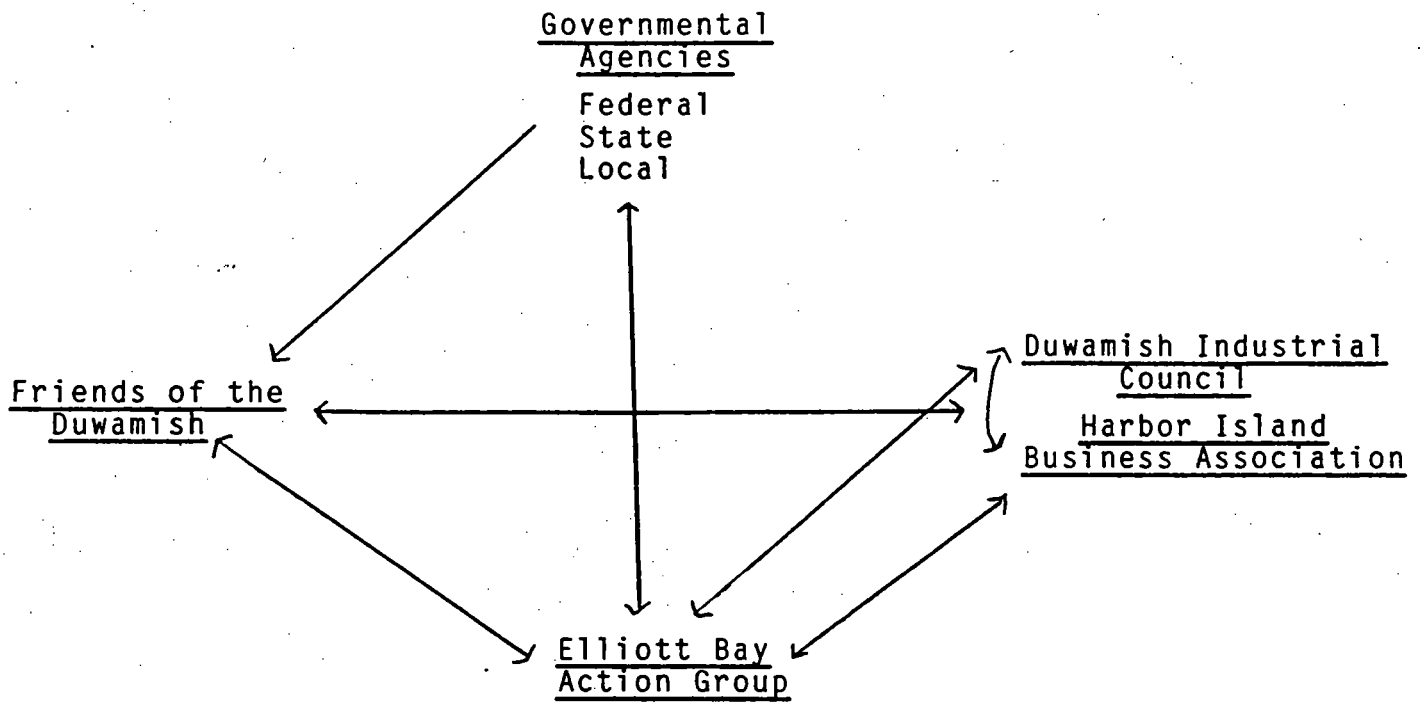
In some cases community relations activities are important to initiate prior to submission of the complete community relations plan. In this case there are no immediate or pressing problems to be addressed. All activities targeted for Phase I should be addressed as soon as possible, however. The most important one is that of establishing coordination among agencies.

APPENDIX A

DIAGRAM OF KEY PUBLICS

DRAFT

DIAGRAM OF KEY PUBLICS



APPENDIX B

SAMPLE MATERIALS

NETWORK CONTACT**CONFIDENTIAL**

Name _____

Organization _____

Address _____

Phone _____ (H) _____ (W) EXT. _____

INTEREST/INVOLVEMENT:

1st CONTACT _____

RECORD OF CONTACTS**DATE****TYPE OF CONTACT**
(phone, mtg., etc.)**COMMENTS**

PUBLIC MEETING CHECKLIST

1. Purpose: _____
2. Type: _____ Formal _____ Informal
3. Format: _____
4. Budget:
_____ Prepared
_____ Approved
5. Committee Approval? _____
6. Identifying Potential Participants:
_____ Interests identified and categorized?
_____ Organizations and individuals identified?
7. Meeting Time: _____ Date: _____ Hours: _____
8. Meeting Place(s): _____
_____ Central location?
_____ Public transportation access?
_____ Suitable parking?
_____ Safe area?
_____ Adequate facilities?
_____ Rental fee? _____ No _____ Yes \$ _____
Does the rental fee include:
_____ Lecterns?
_____ Speaker sound system?
_____ Blackboards or easels?
_____ Projectors?
_____ Tape recorders?
_____ Chairs?
_____ Tables?
_____ Meeting room set-up?
_____ Meeting room clean-up?

FACT SHEET

June 12, 1984

1. What is USG's environmental difficulty in the Tacoma area?

A number of years ago, some of the wastes from USG's Tacoma plant facility were contaminated with arsenic-bearing materials. This waste was placed in two sites in Pierce County.

Although the plant no longer uses or disposes of contaminated materials these two sites must be cleaned up.

2. Has this problem affected any area residents?

Testing by an independent contractor, conducted over a one and a half year period, does not indicate any affect on nearby residents or drinking water supplies. Any contamination of groundwater or surface water appears to be very close to the site and away from any residences.

3. How many sites are involved and where are they located?

Two sites are involved. One is located along River Road in Puyallup and the other is between I-5 and Highway 99 in Fife Heights. USG now owns both locations.

4. What type of material did USG deposit at these sites?

USG placed three types of waste at the sites:

- product that did not fully meet specifications and was unsalable;
- shot, a waste material from the production process resembling sand in texture; and,
- solid material captured in the air pollution control equipment.

This last type of waste contained the arsenic. It was mixed with the first two types of waste before disposal at the two sites.

5. For how long was this contaminated material placed at these sites?

About 2 1/2 years.

6. Where did this contaminated material come from?

From the air pollution control equipment at the plant, which concentrated the arsenic. The arsenic was contained in a raw material, not produced by USG, and was used in the production process.

7. Is USG producing any similar material today at its Tacoma Plant?

No. The raw material which contained the arsenic was replaced a number of years ago with a safe material.

8. Does USG now or did it ever mine or process arsenic?

No.

9. What kind of products does USG produce at its Tacoma Plant?

USG's Tacoma Plant produces several types of insulation including: residential insulation products, sound control material and industrial insulation used in high-temperature control situations.

10. Has any evidence of air, water or site contamination been discovered to date?

Soil testing indicates the presence of arsenic in the southern 1/3 to 1/2 of the Route 99 site. Some of the arsenic has contaminated the shallow groundwater very close to the site.

The Puyallup site has some localized groundwater contamination away from residences and the river has not been affected.

11. How will the material be removed from these sites and how long will this process take?

The material will be excavated, under controlled conditions, and transported to a secure, licensed disposal facility. The excavation process will take approximately 3 months for each site.

12. Where will the material be taken?

The excavated material will be transported to a licensed waste disposal facility in Arlington, Oregon.

13. Who is paying for the clean-up?

United States Gypsum Company is absorbing the full cost.

14. What will the sites look like when the clean-up is finished?

The sites will be filled with clean material, topsoil applied, and grass planted.

15. Will all the potential contamination problems be eliminated by the clean-up?

There are no absolutes where clean-ups are concerned. However, we believe that removing the source of the contamination will prevent any future difficulties.

16. Have any local, state or federal environmental protection or health agencies been involved in this project?

All three levels of environmental/health organizations have assisted USG. When this problem was discovered by the Company, it was brought to the attention of three agencies: the U.S. Environmental Protection Agency, the State Department of Ecology, and the Tacoma-Pierce County Health Department.

17. Have these sites produced any adverse health affects?

These sites have not contaminated any drinking water. The drinking water in the area is tested regularly and is safe.

To date, USG believes that no dust hazards have been created. Further, no dust hazards are expected during the excavation since stringent dust control measures will be implemented.

18. Was the clean-up program USG's idea?

Yes. The Company does not normally deal with hazardous wastes, and it felt that by voluntarily initiating action it could resolve the problem quickly--to everyone's satisfaction.

19. Did products manufactured at the Tacoma Plant contain arsenic?

Only in trace amounts, substantially less than 1.0%. The majority of the arsenic was concentrated in the air pollution control device.

20. What are USG's major businesses and products?

USG is a leading manufacturer and marketer of products for the construction and industrial processes markets. It is the world's largest manufacturer of gypsum and gypsum-based products, including wallboard and plaster.

21. Is USG being forced to clean up the site?

No. The Company is voluntarily cleaning up each site.

APPENDIX C

NEWS CLIPPINGS

(b)(4) Copyright

Publisher's Bias

A New Day for the Duwamish

(b)(4) Copyright

(b)(4) Copyright

Horruit Bullitt

volunteers and public agencies, constrained

RETURN OF THE RIVER

(b)(4) Copyright

BY
ROB
CARSON

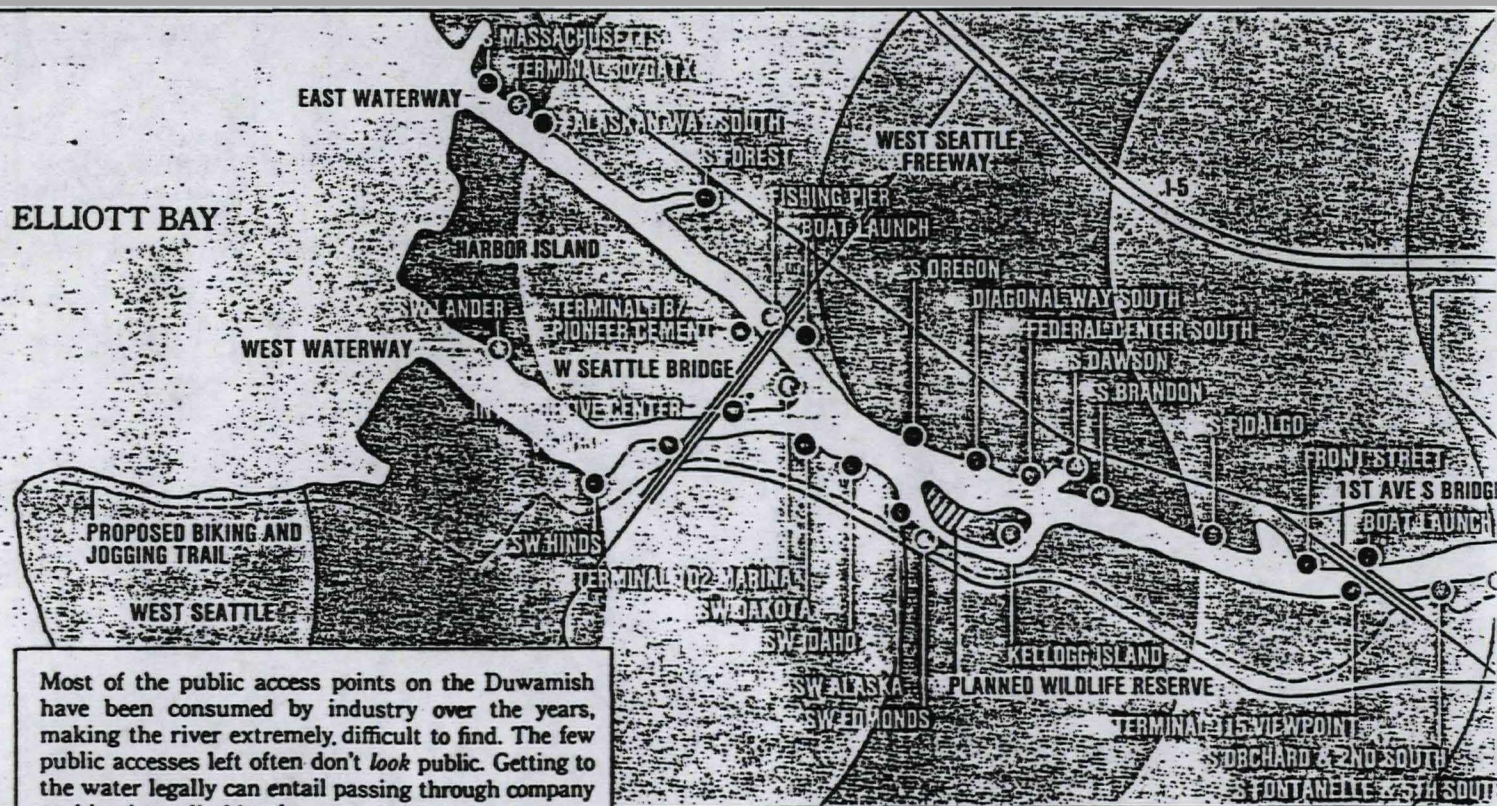
(b)(4) Copyright



(b)(4) Copyright

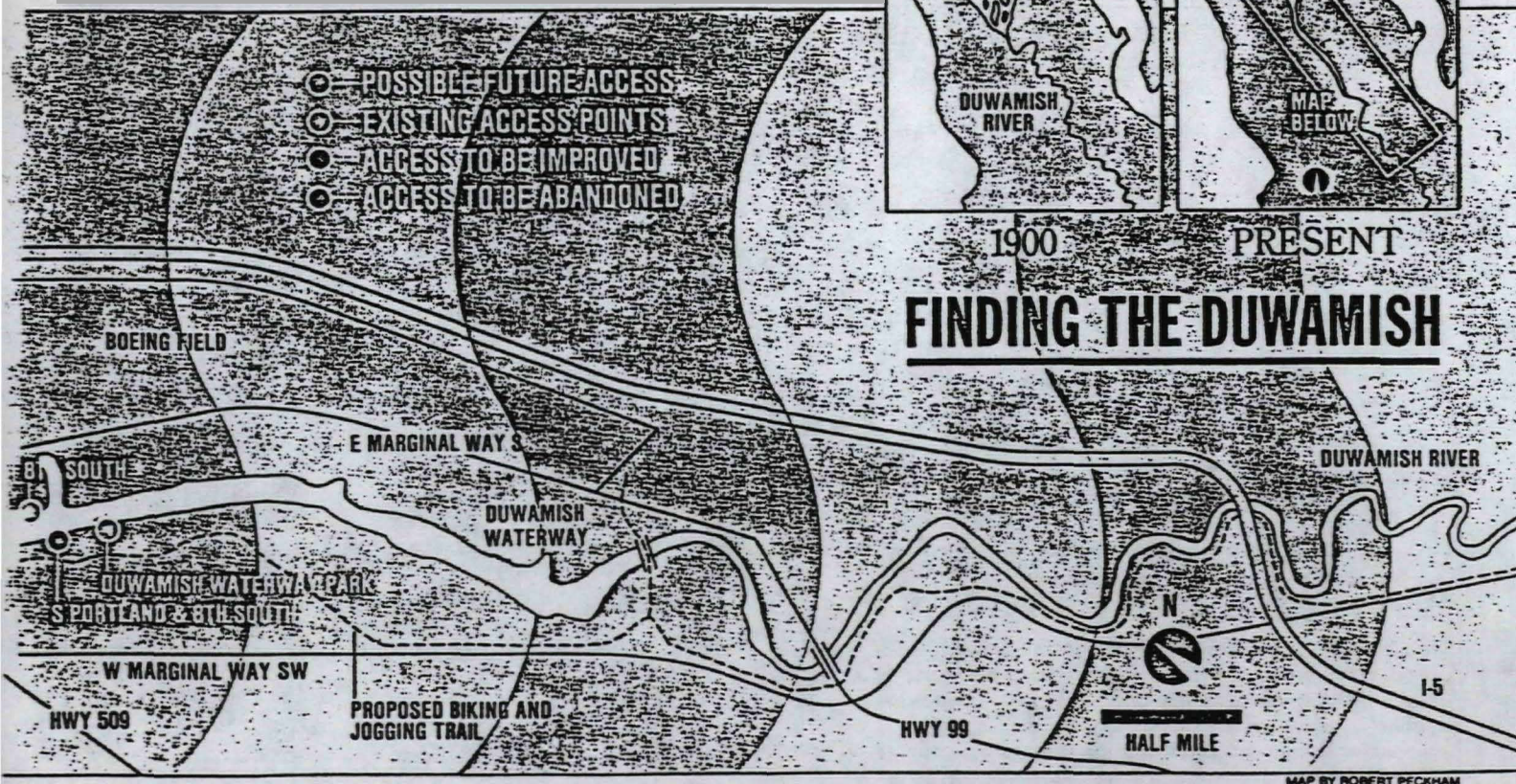


AERIAL PHOTOGRAPH BY WALKER & ASSOCIATES/HAND COLORED BY JILL SABELLA



(b)(4) Copyright

(b)(4) Copyright



(b)(4) Copyright

RETURN OF THE RIVER

(continued from page 36)

(b)(4) Copyright

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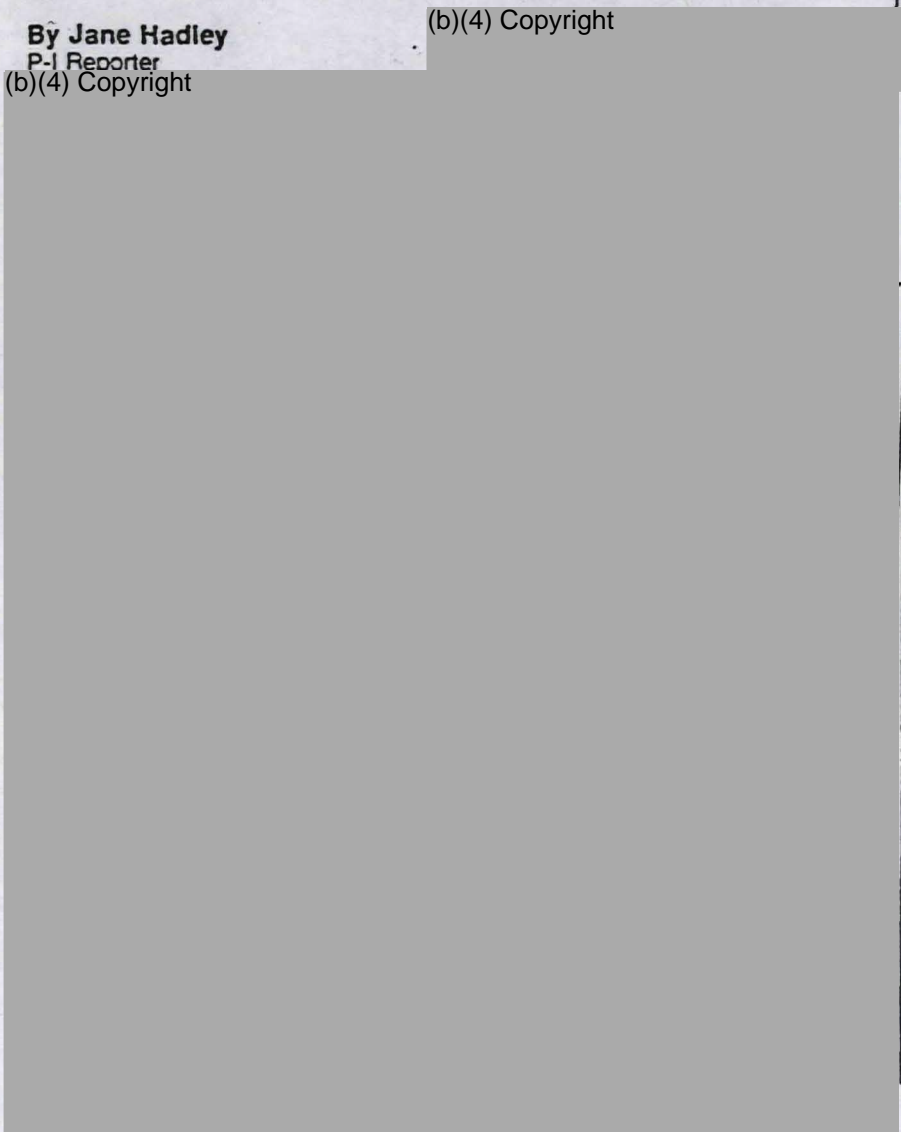


Harbor Island study to determine if lead pollution still exists

Seattle
PI.
2/18/85

By Jane Hadley
P-I Reporter
(b)(4) Copyright

(b)(4) Copyright



C 8 The Seattle Times Sunday, April 13, 1980

Paving planned to reduce lead pollution on Harbor Island

by Bob Lane
Times staff reporter

(b)(4) Copyright

(b)(4) Copyright

Friday, September 14, 1979

The Seattle Times A 18

Lead-hazard solution: Pave it over

by SUSAN GILMORE

Times staff reporter

(b)(4) Copyright

(b)(4) Copyright

(b)(4) Copyright

Paving I

(b)(4) Copyright

(b)(4) Copyright

had been operating for years without controls, Roberts said.

Sanchez employees — the compa-

The pollution control agency re-

No children live on Harbor Is-

milligrams, and most city dwell-


up in squabbles over who is legal-

within standards by the time dead-

Harbor Island Plans Cover Cleanup, Trees, Viewpoints

Seattle
Times
5/26/69

(b)(4) Copyright






About Harbor Island

Editorial by Don Page

PI. 6/1/69

(b)(4) Copyright



S.M.C.

SEAFAB METAL CORPORATION

'84 NOV 21 AID:12

OFFICE OF ECOLOGY
OLYMPIA, WA.

November 8, 1984

Ms. Ernesta Barnes
Administrator, E.P.A.
1200 Sixth Avenue
Seattle, WA 98101

Dear Ms. Barnes,

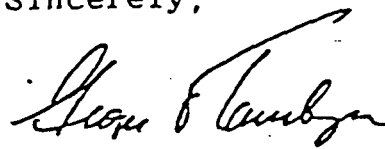
As the new owners of the former lead smelter site on Harbor Island, Mayor Royer's letter to you indicating the City's preference that Harbor Island be removed from the Superfund list was of particular interest to us. As the Mayor pointed out, we have been working towards elimination of any potential problems, and we join with him in urging reconsideration of the site's status. We believe this action is appropriate in view of the substantially changed circumstances since the initial determination.

There are significant economic consequences to the region that result from Superfund status. Harbor Island is one of the few areas where heavy industry, with high paid employees, can locate. Many sites on the Island (including ours, since the smelter is inoperative) are underutilized and should be developed for other, more beneficial use. The uncertainties and possible liability to future landowners caused by Superfund status are a significant, if not insurmountable, barrier to such development. The fact that there are no immediate plans to resolve the uncertainty will be an economic damper to the City and State.

We would like to meet with you to discuss what needs to be done to have Harbor Island removed from Superfund status, and, more particularly, what we, at Seafab, could do to assist in that effort.

I appreciated meeting you at the U.W. conference and hearing of your memories of the Hill School hockey rink. I look forward to working with your office in an effort to bring forth some positive resolution of the situation for the benefit of Harbor Island and the entire region.

Sincerely,



GEORGE O. TAMBLYN

cc: Hon. Charles Royer
Don Moos, WDOE

cc: (by Miss Snyder, B+V)
K. Vick, Hall + Assoc.

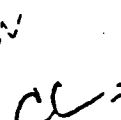
RECEIVED

MAR - 5 1985

11889 301
BLACK & VEATCH

cc: Brothers

PHONES:
1200 447 2718
1200 426 7062
FAX 320177

cc: 
Goodman
Lyndie
11/11/84

APPENDIX D

**LIST OF PROPERTY OWNERS ON HARBOR ISLAND ACCORDING TO
CITY OF SEATTLE ASSESSOR'S RECORDS**

PROPERTY OWNERS - HARBOR ISLAND

| <u>Property Owner</u> | <u>Lot</u> |
|---|-----------------|
| | Section 766670: |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 1030-07 |
| Oregon-Wash. Railway | 1040-05 |
| Northern Pacific Railway Co. | 1046-09 |
| Coml WW Dist. No. 1 | 1090-04 |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 1156-05 |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 1160-09 |
| Oregon-Wash. Railway & Nav. Co. | 1166-09 |
| Northern Pacific Railway Co. | 1216-03 |
| Northern Pacific Railway & Oregon- Wash. Railway & ME JT | 1217-02 |
| " " | 1218-01 |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 1219-00 |

| <u>Property Owner</u> | <u>Lot</u> |
|---|------------|
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1220-07 |
| Northern Pacific Railway Co. | 1221-06 |
| Riedel International Inc. P.O. Box 3320 Portland, OR 97208 | 1275-01 |
| Pacific Molasses Co. 1 California St. San Francisco, CA 94111 | 1330-04 |
| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 1331-03 |
| Union Pacific Railway Co. 10 S. Main St. Salt Lake City, UT 84101 | 1335-09 |
| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 1350-09 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1355-04 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1356-03 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1455-03 |
| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 1555-02 |
| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 1625-08 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1640-09 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 1641-08 |
| Atlantic Richfield Co. Property Tax Dept. P.O. Box 2679 Los Angeles, CA 90051 | 1680-00 |
| Oregon-Wash. Railway & Nav. Co. C/O Union Pacific Railway Co. 1001 - 4th Ave. Seattle, WA 98104 | 1682-08 |
| Shell Oil Co. Western Tax Region P.O. Box 4848 Anaheim, CA 92803 | 1710-04 |
| Oregon-Wash. Railway & Nav. Co. Pitlock Block Portland, OR 97205 | 1865-07 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1866-06 |
| Arco Attn: Tax Dept. P.O. Box 2679 Terminal Annex Los Angeles, CA 90051 | 1867-05 |
| Port of Seattle Pier 66, Box 1209 Seattle, WA 98111 | 1880-08 |
| Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134 | 1930-08 |
| Seattle Iron & Metals Corp. 2955 - 11th Ave. S.W. Seattle, WA 98134 | 1940-06 |
| Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134 | 2000-01 |
| Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134 | 2052-08 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Pruzan Building Co. P.O. Box 3752, Terminal Station Seattle, WA 98124 | 2058-02 |
| People's National Bank Trust Dept. Cheadle P.O. Box 720 Seattle, WA 98111 | 2059-01 |
| Port of Seattle P.O. Box 1209 Seattle, WA 98111 | 2060-08 |
| People's Nat'l. Bank Trust Dept. Cheadle P.O. Box 720 Seattle, WA 98111 | 2071-05 |
| Shalmar Group 2955 - 11th Ave. S.W. Seattle, WA 98134 | 2080-04 |
| Shalmar Group 2955 - 11th Ave. S.W. Seattle, WA 98134 | 2085-09 |
| Seattle Stevedore Co. 3415 - 11th Ave. S.W. Seattle, WA 98134 | 2110-08 |
| (b) (6) Seattle, WA 98134 | 2140-02 |
| Meltec Inc. 3444 - 13th S.W. Seattle, WA 98134 | 2155-04 |
| Asahipen America Inc. 1128 W. Spokane St. Seattle, WA 98134 | 2165-02 |
| (b) (6) Seattle, WA 98116 | 2180-03 |
| (b) (6) Spokane, WA 99214 | 2181-02 |

| <u>Property Owner</u> | <u>Lot</u> |
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| (b) (6) Seattle, WA 98134 | 2200-09 |
| R & U Inc. 3419 - 11th Ave. S.W. Seattle, WA 98134 | 2210-07 |
| Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020 | 2270-04 |
| Margene C. Fisher 1430 - 49th N.E. Tacoma, WA 98422 | 2280-02 |
| Port of Seattle P.O. Box 1209 Seattle, WA 98111 | 2281-01 |
| (b) (6) Seattle, WA 98134 | 2285-07 |
| Wyatt Engineers Inc. P.O. Box 3636 Seattle, WA 98124 | 2294-06 |
| Kipper and Sons Fabricators 3215 - 13th Ave. S.W. Seattle, WA 98134 | 2295-05 |
| Wyatt Engineers Inc. P.O. Box 3636 Seattle, WA 98124 | 2300-08 |
| Kipper and Sons Fabricators 3215 - 13th Ave. S.W. Seattle, WA 98134 | 2310-06 |
| Port of Seattle Pier 66, P.O. Box 1209 Seattle, WA 98111 | 2315-01 |
| Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2335-07 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2340-00 |
| Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2345-05 |
| R & U Inc. 3419 - 11th Ave. S.W. Seattle, WA 98134 | 2350-07 |
| Nelson Iron Works P.O. Box 80816 Seattle, WA 98108 | 2365-00 |
| (b) (6) [REDACTED] Seattle, WA 98116 | 2370-03 |
| (b) (6) [REDACTED] Seattle, WA 98116 | 2375-08 |
| Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2380-1 |
| Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2385-06 |
| Berg Investment Co. 1560 - 1st Ave. So. Seattle, WA 98134 | 2340-01 |
| Seafab Metal Corp. 2700 - 16th Ave. S.W. Seattle, WA 98134 | 2435-06 |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 2440-09 |
| Seafab Metal Corp. 2700 - 16th Ave. S.W. Seattle, WA 98134 | 2455-01 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Key Industries P.O. Box 24848 2744 - 16th Ave. S.W. Seattle, WA 98134 | 2465-09 |
| L and L Investment Co. 2744 - 16th Ave. S.W. Seattle, WA 98134 | 2475-07 |
| (b) (6) Bellevue, WA 98004 | 2485-05 |
| (b) (6) Bellevue, WA 98004 | 2490-08 |
| (b) (6) Seattle, WA 98134 | 2495-03 |
| Pacific Rendering Co. James R. Anderson 2926 - 16th Ave. S.W. Seattle, WA 98134 | 2500-06 |
| Barco Wiper Supply Co. 2938 - 16th Ave. S.W. Seattle, WA 98134 | 2510-04 |
| (b) (6) Seattle, WA 98134 | 2515-09 |
| (b) (6) Seattle, 98178 | 2520-02 |
| Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2525-07 |
| Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 2550-05 |
| (b) (6) Seattle, WA 98124 | 2560-03 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Thomas Ltd. Family Partnership 2915 - 13th Ave. S.W. Seattle, WA 98134 | 2565-08 |
| Thomas Ltd. Family Partnership 2915 - 13th Ave. S.W. Seattle, WA 98134 | 2570-01 |
| Thomas Ltd. Family Partnership 2915 - 13th Ave. S.W. Seattle, WA 98134 | 2575-06 |
| (b) (6) Bellevue, WA 98004 | 2585-04 |
| Hardware Specialty Co. 3419 - 11th Ave. S.W. Seattle, WA 98134 | 2590-07 |
| (b) (6) Seattle, WA 98136 | 2600-05 |
| Texaco Inc. 3350 Wilshire Blvd. Los Angeles, CA 98005 | 2650-04 |
| Todd Shipyards Corp. 1801 - 16th S.W. Seattle, WA 98134 | 2850-02 |
| Todd Shipyards Corp. Leasehold #2202 | 2851-01 |
| Todd Shipyards Corp. Leasehold #WP139A 22735 Sq. Ft. Port of Seattle | 2852-00 |
| Todd Shipyards Corp. Leasehold #WP139B 64,000 Sq. Ft. Port of Seattle | 2854-08 |
| Todd Shipyards Corp. Leasehold #WP108 128,664 Sq. Ft. Port of Seattle | 2855-07 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Seattle Engineering Dept. Lessee: Todd Shipyards Corp. | 2856-06 |
| Atlantic Richfield Co. Property Tax Dept. P.O. Box 2679 Los Angeles, CA 90051 | 2900-02 |
| Port of Seattle Lessee: Richfield Oil Co. Lease #WP192 | 2906-06 |
| Port of Seattle Lessee: Atlantic Richfield Co. Lease #Sep193B | 2907-05 |
| Port of Seattle Lessee: Atlantic Richfield Co. Lease #Sep193A | 2910-00 |
| Lockheed Shipbuilding and Constr. Co. 2929 - 16th Ave. S.W. Seattle, WA 98134 | 2950-01 |
| Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease Permit #124L | 2951-00 |
| City of Seattle Lessee: Lockheed Shipbuilding Inc. | 2952-09 |
| Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease #103K | 2960-09 |
| Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease Permit #97J | 2970-07 |
| City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104 | 3000-09 |
| Port of Seattle Lessee: Lockheed Shipbuileing & Constr. Lease Permit #104I | 3011-06 |
| Fisher Mills Inc. 3235 - 16th S.W. Seattle, WA 98134 | 3015-02 |

| <u>Property Owner</u> | <u>Lot</u> |
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| Port of Seattle Lessee: Fisher Flouring Mills Sub-Lessee: Lockheed Shipbuilding Lease Permit #100H | 3016-01 |
| Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease Permit #98G | 3017-00 |
| Fisher Mills Inc. 3235 - 16th Ave. S.W. Seattle, WA 98134 | 3020-05 |
| Port of Seattle Lessee: Fisher Mills Inc. | 3025-00 |
| Port of Seattle Lessee: Fisher Mills Inc. | 3030-03 |
| Port of Seattle Lessee: Fisher Mills Inc. | 3035-08 |
| Port of Seattle Lessee: Fisher Mills Inc. | 3040-01 |
| Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101 | 3050-08 |
| J. Mendelsohn and Sons 3493 Klickitat Ave. S.W. Seattle, WA 98134 | 3090-00 |
| Columbia Cement Co. Division of PPG Industries, Inc. P.O. Box 37 Bellingham, WA 98225 | 3095-05 |
| Northern Pacific Railway Co. | 3135-07 |
| Coml WW No. 1 | 3185-06 |

Property Owner

Lot

Section 767180:

Affiliated Broadcasting Inc.
P.O. Box 24888
Seattle, WA 98124

0030-00

Affiliated Broadcasting Inc.
P.O. Box 24888
Seattle, WA 98124

0059-06

Affiliated Broadcasting Inc.
P.O. Box 24888
Seattle, WA 98124

0060-03

Union Pacific Corp.
P.O. Box 2500
Broomfield, CO 80020

0134-05

Oregon-Wash. Railway & Nav. Co.
C/O Union Pacific Railway Co.
1001 - 4th Ave.
Seattle, WA 98104

0135-04

Union Pacific Corp.
P.O. Box 2500
Broomfield, CO 80020

0136-03

Mobil Oil Corp.
Leasehold #1901
Property Tax Division
P.O. Box 290
Dallas, TX 75221

0249-07

Mobil Oil Corp.
Property Tax Division
P.O. Box 290
Dallas, TX 75221

0250-03

Texaco Inc.
3350 Wilshire Blvd.
Los Angeles, CA 98005

0251-02

Todd Shipyards Corp.
1801 - 16th Ave. S.W.
Seattle, WA 98134

0252-01

Todd Shipyards Corp.
Leasehold #1901A

0254-09

Todd Shipyards Corp.
Leasehold #2067

0255-08

| <u>Property Owner</u> | <u>Lot</u> |
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| Union Pacific Railroad Co. 10 S. Main St. Salt Lake City, UT 84101 | 0548-05 |
| Coastal Co. Leasehold #1689 | 0549-04 |
| Texaco Inc. 3350 Wilshire Blvd. Los Angeles, CA 98005 | 0550-00 |
| Coastal Co. Leasehold #1689 | 0551-09 |
| The Texas Co. Leasehold #1344-B | 0552-08 |
| Union Pacific Railroad Co. 10 S. Main St. Salt Lake City, UT 84101 | 0566-02 |
| Port of Seattle Leasehold #1286 | 0577-09 |

HILIST
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